

Precinct Principles

We note that the stated Principle, "Provide unimpeded open access to the Precinct and ensure the precinct is accessible to all" is not a practical, achievable objective. There will be areas unsuitable for public access. The principle would be better worded as, "Provide areas of unimpeded open access to the Precinct for all people"

We note that the stated Principle, "Provide substantial usable areas of open space and ensure all open space is configured in a manner that is clearly for public use and results in no alienation of open space" is not reasonable. The open space will generally be a campus accessible to the public. And, there will be areas that are used for servicing, back-of-house, security and like functions. The principle would be better worded as, "Provide substantial usable areas of open space and ensure these areas are configured in a manner that accepts public use, and increases the amount of open space"

6.2.6 Church Street/Glover Street Precinct

We note that the principle, "provide unimpeded public access to the Precinct, and ensure that the Precinct is accessible to all" is not reasonable. Student housing will require areas of security where the public access is controlled.

Parking is stated to be provided at a rate of 1.0-car per 100m². We recommend that this rate be revised to 1.2 spaces per 100m², to match the rate of parking at the Wharf Road Precinct, and that servicing, loading and delivery vehicles be additional to that quantity of parking.

6.2.7 Wharf Road Precinct

We generally support the intentions and principles for this Precinct. However, we note that the stated Principle, to provide "...unimpeded open access to the Precinct" is unrealistic for reasons stated above, and accordingly recommend that the principle be qualified with the words, "wherever practicable".

6.2.8 NSW Ambulance Precinct

No comment

6.2.9 Combined Precinct Plan

The University disagrees with the arbitrary "Landscape Setting" bubble overlapping the RL 40.0 zone as stated previously above.

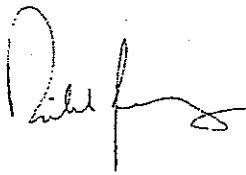
PRECINCT BOUNDARY MANAGEMENT

The LUP does not provide guidance on the issue of Precinct Boundary Management and the University will require clarification on the issue of shared facilities, landscaping, and maintenance of adjoining precincts.

CONCLUSION

The University supports the principles of the draft LUP and considers that the plan lays the foundation for the creation of an exciting new campus for the University. Whilst there are a number of issues of detail which remain to be addressed, the University looks forward to working with Government, Leichhardt Council and the community in advancing this opportunity.

The University supports the overall vision of the *Callan Park Land Use Plan* as a place for learning and teaching with a proposed opportunity for expansion of this beyond the University's current presence on that site, assuming that its specific needs are addressed. The heritage significance of the Kirkbride buildings, the preservation of open, green space and significant enhancement of the natural environment and the ecological functionality of Callan Park is central to a vibrant cultural life and healthy University campus.



Richmond W Jeremy
Pro-Vice-Chancellor Campus Infrastructure and Services



Submission by

The University of Sydney

for the

**Upgrade and Management of Playing Fields
at Callan Park**

February 2008

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Callan Park, Rozelle

Submission – Upgrade and Management of Ovals

1. Introduction

The Callan Park Land Use Plan provides three options for the management and control of the Waterfront Precinct (Item 7.1 of Section 7 Management Plan).

The three options proposed for this precinct envisage that the Sydney Harbour Foreshore Authority (SHFA) on behalf of the people of NSW will seek to negotiate the future maintenance, control and management of the ovals as follows:

- A Leichhardt Council will maintain the playing fields under an initial 20 years lease from SHFA and would grant the university appropriate access to the ovals.
- B SHFA would grant a 99 year lease to the university which would include detailed conditions requiring the university to grant appropriate access to local sporting groups.
- C SHFA would negotiate a shared management agreement to develop appropriate sporting facilities with local community groups and the university having fair and equitable access to the ovals.

The Callan Park Land Use Plan also provides for a further two playing fields in the Kirkbride Curtilage Precinct (Item 7.2 of Section 7 Management Plan) to be constructed.

2. Current State of Sports Facilities

All existing sporting facilities at Callan Park are in various states of disrepair and require extensive refurbishment to bring them up to a modern, safe and acceptable standard.

It is clear from the University's initial review of the ovals that the maintenance of all ovals has been lacking and that specialist advice is required to ensure that upgrade works will achieve the standards required to meet the community's expectations.

3. Proposal by the University

As part of the creation of the unique parkland campus, the University proposes that a significant upgrade of the sporting ovals on site would be undertaken to provide suitable venues for contemporary sport programmes.

The University of Sydney has an enviable reputation for providing quality tertiary education as well as provision of sporting programmes at a range of competitive levels. No other sporting organisation in Australia, with the exception of government funded institutions, can boast the scope or success of sports programmes Sydney University Sports Club (SUSC) provides.

As part of the upgrade of sporting facilities at Callan Park, the University intends to seek design advice from a specialist consultant with particular emphasis on field of play technical requirements, seating profile, sightline analysis, spectator safety and amenity, lighting and player facilities.

Sustainability will be a major factor in the design and refurbishment of fields, in particular, water recycling.

Whilst detailed planning of the sports field refurbishment works and new construction has not begun, it is the University's intention as part of the development of the expanded campus, that the following upgrade works would take place.

Of the five playing fields identified under the Land Use Plan refer (Annexure 'A'), it is proposed that:

- i) Oval C will be upgraded to a standard suitable for First Grade cricket.
- ii) Oval D will be significantly upgraded to become the premier venue for winter sports, AFL/Soccer. The oval will be fully lit for night training, and have a grandstand, gymnasium/sports hall and change rooms.
- iii) Oval E is to be constructed to cater for winter sports, AFL/Soccer and will be fully lit to permit night training.
- iv) Ovals F & G will be formally constructed to accommodate junior sport for the local schools and community sporting clubs. Both fields will share a change room/toilet facility.

Subject to final design, it is envisaged that the following facilities would be incorporated into the upgraded ovals:

Oval	Sports	Lighting	Amenities
A	Cricket and Soccer		Council Responsible
B	Hockey		Council Responsible
C	Cricket	No	CR, T
D	Winter Sports AFL/Soccer	Yes	GS, G, CR, T, DT
E	Winter Sports AFL/Soccer	Yes	CR, T, C
F	School/Winter Sports/Junior Cricket	No	Shared CR, T, DT
G	School/Winter Sports/Junior Cricket	No	Shared CR, T, DT

Amenities Code:

- CR Change Rooms
- C Canteen
- DT Disabled Toilet/Parenting Room
- GS Grandstand
- G Gymnasium
- T M & F Toilets

Key objectives in the University's proposal are as follows:

- 1) Maximise the community's access to all playing fields in an equitable and sustainable manner.
- 2) Provide first class playing fields with appropriate facilities
- 3) Create new playing fields to cater for the community and University needs
- 4) Provide adequate parking for users of the ovals and place as many spaces as is practicable underground within the University's education campus precinct. This will free up more open space on the waterfront.
- 5) The reconstruction and refurbishment project is delivered in a coordinated way having regard to the needs of the local community and the programs for summer and winter months sporting fixtures.
- 6) Develop the precinct achieving the environmentally sustainable outcomes. Rainfall collected from Kirkbride and University campus would be used to supplement the watering of playing fields in the precinct.

- 7) Architectural style, bulk and height of facilities will respect the heritage and landscape character of the area.
- 8) Provide a high quality public domain to properly connect the foreshore/Bay Walk to Kirkbride, the University campus and sports fields.

Design Development

As part of the development of the design of the facilities, it is proposed that the University would consult with Government to refine and agree the final scope and design of the facilities subject to an approved budget.

The University has not been able to obtain any further information on the scope of remediation apart from the limited detail contained in the Land Use Plan and this issue will need to be the subject of discussions with Government following more detailed investigation.

4. Benefits of the University Proposal

The University proposal will provide the following benefits:

- 1) A significant upgrade of sporting facilities at Callan Park including quality playing fields which are safe and fit for purpose at no cost to Government or the community.
- 2) The local community, including schools and sporting clubs will be able to access premier facilities including a gymnasium /sports hall
- 3) The University will maintain and periodically upgrade the facilities under its management to ensure they meet contemporary sporting requirements at no cost to Government
- 4) The construction of the new oval 'E' will realise Leichhardt Council's objective of freeing up the Council controlled oval 'B' which will allow its conversion to a synthetic Hockey field. The University and the Hockey Club Foundation would propose to explore co-funding arrangements.
- 5) The local community will have access to SU Sports junior and senior sporting programmes and access to membership of the University of Sydney's sporting clubs.
- 6) The University has an active program of sports scholarships for its students and the provision of these additional facilities and access to the SU Sport's clubs, will provide the community with greater opportunity for participation in the scholarship program.
- 7) The University will extend its School Holiday sporting camp program to the Callan Park community and will ensure that indigenous children and children from disadvantaged backgrounds will have access to these excellent programs. Details of the sports program offered by Sydney University Sports are contained in Annexure 'B'.
- 8) As part of the engagement with the community, the University would offer local schools access to its primary and secondary sporting and PDHPE curriculum programmes.
- 9) Schools would be encouraged to conduct their sporting events and carnivals at Callan Park which would also allow them to become familiar with the Campus and other academic facilities on site.
- 10) The University through its teaching and research activities will be able to provide the latest advice on advances in sports medicine.

5. Management Structure

Given the significant cost involved in upgrading and maintaining the sports facilities, it is proposed that a long term management arrangement consistent with the term of the ground lease for the expanded campus i.e., 99 years, would be required by the University in respect to sports fields D & E. F and G are already included in the proposed 99 year lease to the University. It is proposed that Leichhardt Council should retain Care Control and Management of fields A, B and C and it is anticipated that an upgraded maintenance regime would be agreed by Council to ensure that these fields will be maintained by Council in an appropriate condition into the future.

Under the proposed management structure, the University would ensure that equitable access was provided to community sporting clubs and associations and in this regard as part of the Management Agreement with Government, a schedule would be agreed as to the times that the fields would be available. An indicative shared usage arrangement is outlined below:

Availability of University Playing Fields:

University controlled ovals (D, E, F & G) will offer restricted access during Summer due to renovations to playing surfaces for expected high Autumn/Winter/Spring sporting uses.

Times	Users	Use	Limitations
M – F 9am to 4pm	Schools	Sport/PDHPE	Summer Renovo
M – F 4pm to 6pm	Community Sports	Training	Summer Renovo
M – F 6pm to 9pm	University	Training	No lighting F & G
Sat/Sun 8am to 12.30	Community Sports	Winter Sports AFL/Soccer	None
Sat/Sun 12.30pm – 9pm	University	Winter Sports AFL/Soccer/Touch Footy	No lighting F & G
School Vacations 9am – 4pm	University/Council	Kids Sports Camps	

Access Conditions:

- Similar regulations as required by Leichhardt Council
- Booking of access to Ovals A, B & C will be managed by Leichhardt Council and the balance D, E, F & G by the University
- Provision of \$20 mill Public Liability Insurance
- University can close ovals due to adverse weather conditions and unsafe playing surfaces

The University would encourage that no dogs are permitted on any playing fields. Special dog areas, leashed and unleashed, will be created to the north of Kirkbride and at the end of Wharf Road at the cost of the University. The management, maintenance and control of these areas is best handled by Council, its officers and its Ordinances.

Conclusion

It is considered that the University's proposals has considerable merit given the extent of the facilities upgrade proposed at no cost to Government and the commitment by the University to ensure equitable access for the community and sporting groups to those facilities.

Given the University's enviable record of involvement in sport and its appreciation of the need for good quality facilities to encourage greater participation in sport, Government can be assured that the upgraded facilities will be well managed and maintained for future generations.

ANNEXURE 'A'

Callan Park – Proposed Playing Fields



The diagram above illustrates proposed playing fields at Callan park. There are existing playing fields controlled by Leichhardt Council at Prince Edward Park (marked A on map) and Leichhardt Park (one grandstand rugby league oval and a second playing field at B on map).

An existing playing field (marked C on map) is in poor condition and requires remaking. It is proposed that the University remake this playing field and hand over to Leichhardt Council care and control.

An existing playing field (at D on map) is in fair condition and it is proposed that the University remake this playing field, build a gymnasium, install lighting and maintain care and control.

It is proposed that a new playing field (at E on map) will be constructed and the University will retain care and control.

Ovals F and G will be upgraded and the University will maintain care and control.

With this proposal the community gains one new and two upgraded ovals of good quality within the Waterfront Precinct. Overall there would be five good playing fields along the foreshore (instead of current 3) plus Leichhardt Park. The Council would gain one new playing field at no cost.

The community would also gain access to two other playing fields under University maintenance, care and control along the Balmain Road frontage (marked F & G on map).

ANNEXURE 'B'

**PROGRAMS OFFERED BY SYDNEY UNIVERSITY SPORT
(SU SPORT)**

1. General Participation

The programs, services and facilities provided by SU Sport represent important elements in the reputation and market profile of the University of Sydney and its appeal to students and staff. They are also critical components of the University's community's community interaction and cross-institutional opportunities policies. **Membership of SU Sport is open to anyone aged 18 years or over, whether from the University or broader community.** SU Sport also provides for a large junior membership base through activities of the respective sporting clubs including, amongst other programs, junior programs in soccer, hockey, water polo, cricket and rugby.

Sport and Recreation	No. of Individual Participants/ Members	No. of Individual Visits	Affiliations
School Holiday Program	3,340	6,680	
School Sport Program	1,055	10,550	8 Schools
PD/H/PE Program	457	1,373	53 Schools
First Aid	512	512 (35 courses)	
Social Sport	960	960	
Interfaculty Sport	941	941	
Club Membership	4,000	N/a	
Facilities			
Sports and Aquatic Centre		499,084	
Arena Sports Centre/HK Ward Gym	11,000	204,660	
Total	22,265	724,700	61 Schools

2. Programs

2.1 Club Sports Programs

The Club Sport Program provides sporting, recreational and health and fitness services to over 4,000 members through 45 different clubs. The programs simultaneously provide mass participation and high performance outcomes for the University and the broader community. SU Sport currently provides seed funding to its clubs which provides the financial stimulus for them to generate further funding and to recruit an army of volunteers engaged in coaching and administration.

For the sports SU Sport is considering transferring to Callan Park the highlights between 2005 and 2007 include:

- AFL (men) – First Grade Premiership (2005)
- AFL (women) – First Grade Premiership (2007)
- American Football – NSW Championship (2005 – 2007)
- Soccer (men) – Second Grade Minor Premiers (2005 - 2006)
- Soccer (women) – First Grade Premiers (2007)
- Sydney University has won the Australian University Games seven times since 1995
- Touch Footy (women) – Vawdon Cup Premiers (2007)

Sydney University is, without doubt, the premier sporting university in Australia

2.2 Athlete Services Program

The University of Sydney has the most comprehensive sports scholarships and athlete support programme in Australia.

In 2007 SU Sport spent over \$900K on Athlete Services to 260 scholarship holders. Despite onerous training and competitive commitments, these athletes consistently and significantly outperform the general student body in academic results.

2.3 Community Programs

Facility Provision

SU Sport's facilities represent a major component of the University's local community engagement program. They not only provide services to the University community but to over 5,000 local community members and are also used extensively in the school holiday and school sport programs with over 5,000 individual student visits per annum.

Schools

School Holiday Programme

SU Sport conducts the largest individual school holiday program in Australia. This program serves as both an income generator and a major community service/ engagement exercise. During each school holiday period SU Sport, in partnership with Camp Australia, conducts a series of sports camps for children aged between 6 and 16. Approximately 800 children attend the camps on-campus each holiday period for camps that include multisport, tennis, soccer, netball, waterpolo, swimming, cricket, basketball, rugby union, AFL, rugby league and hockey. In 2006, there were 77 camps offered with 3,340 participants. Several key relationships have been built to support this program including Sydney Uni Flames, Canterbury Bulldogs, Sydney Swans and NSW Waratahs who are always generous with their time and provide player appearances. Sponsorship arrangements are in place with Rebel Sport, Sydney Markets and Australia Post through the Sydney University Rugby League. Support for disadvantaged community groups such as the Girls and Boys Brigade, Sydney City Council and NASCA is offered through sponsored camp placements in each holiday period.

School Sport Programme

School sport classes are conducted on the Darlington/Camperdown campus for local primary and high schools during term and this programmes can easily be extended to Callan Park's playing fields and gymnasium. Currently, four local primary schools and three local high schools participate in the programme bringing classes to SU Sport facilities with approximately 90 - 100 students per visit. Classes range from sports days to indoor/outdoor classes covering a range of activities such as rock climbing, basketball, kickboxing, judo, netball, soccer and ultimate Frisbee.

Education Programmes

SU Sport offers a range of education programmes on and off-campus. PDHPE curriculum programmes are conducted for year 11 and 12 students in the Healthworks Studio in the HK Ward Gymnasium. Topics covered include biomechanics of rock-climbing, physiological response to cardiovascular training, fitness testing, and resistance training for improved performance. Sports Medicine Awareness and Level 1 Sports Taping are run in conjunction with Sports Medicine Australia. Senior First Aid courses are conducted in conjunction with Cynergex for school groups, university students, staff and the local community. Approximately 1,300 individuals from over 50 schools participate in the PDHPE programs annually, first aid course enrolments average 600 per year, sport medicine 160 and taping 92 participants.



[563

Dated: 28 June 2007

**NON-BINDING
MEMORANDUM OF UNDERSTANDING**

Between

**Minister Administering the Callan Park (Special Provisions) Act
2002**

(Minister)

and

The University of Sydney

(University)

and

Sydney Harbour Foreshore Authority

(Foreshore Authority)

NON-BINDING MEMORANDUM OF UNDERSTANDING

THIS NON-BINDING MEMORANDUM OF UNDERSTANDING is made the ^{28 June} day of 2007

Between

MINISTER ADMINISTERING THE CALLAN PARK (SPECIAL PROVISIONS) ACT 2002 of Parliament House, Sydney, New South Wales

(Minister)

And

THE UNIVERSITY OF SYDNEY of

(University)

And

SYDNEY HARBOUR FORESHORE AUTHORITY of Level 6, 66 Harrington Street, The Rocks, New South Wales

(Foreshore Authority)

BACKGROUND

- A. The Minister administers Callan Park under the Act.
- B. The University seeks to expand its current activities on the Callan Park site and the Minister agrees to consider and explore the potential for this within the context of the Callan Park Act 2002.
- C. The Minister wishes to appoint Foreshore Authority to undertake the preparation of a Masterplan for Callan Park.
- D. The parties have agreed to continue negotiations on the basis of the principles set out in this non-binding memorandum of understanding in relation to Callan Park and the preparation of a Masterplan.
- E. The parties recognise Callan Park is a State asset of community/heritage/cultural and natural landscape/foreshore open space significance.

THE PARTIES AGREE AS FOLLOWS:

1. Definitions and Interpretation

1.1 In this non-binding memorandum of understanding, unless the context otherwise requires:

- (a) Act means the *Callan Park (Special Provisions) Act 2002*.

- (b) **Callan Park** means the land at Rozelle comprised in Lot 1, Deposited Plan 1043540, including all structures that are fixtures on that land.
- (c) **Masterplan** means a masterplan for Callan Park within the meaning of SEPP 56.
- (d) **The University of Sydney** shall include a controlled entity thereof.

2. Term

This non-binding memorandum of understanding will continue until the earlier of five years from the date of this non-binding memorandum of understanding or the date it is terminated by any of the parties in writing.

3. The Act and Callan Park

- 3.1 The parties acknowledge the provisions of the Act.
- 3.2 The parties acknowledge that Callan Park is currently owned by the Health Administration Corporation, and that such ownership may be transferred to the Sydney Harbour Foreshore Authority.
- 3.3 The parties acknowledge that the University currently leases from the Health Administration Corporation the buildings at Callan Park known as the "Kirkbride Block" pursuant to lease which commenced January 1997 for a term of 99 years and see merit in the incorporation of these buildings into a more substantial and coherent campus.
- 3.4 The parties acknowledge that there are other parts of Callan Park which are currently leased or on tenancies:
 - (a) NSW Ambulance headquarters and training facility;
 - (b) Ministry of the Arts (NSW Writer's Centre);
 - (c) The Sydney College of the Arts (University of Sydney);
 - (d) Commonwealth Veterans Care Group;
 - (e) Child Care Centre;
 - (f) Other non-government organisations.
- 3.5 The parties will seek advice from the Health Administration Corporation with respect to the remaining tenancies.

4. Proposed Lease to University

- 4.1 Subject to agreement being reached with the University, the Minister would use reasonable endeavours to procure the grant of a 99 year lease to the University of a substantial and coherent part of Callan Park, at nominal rent and for use for higher education purposes, in accordance with *The University of Sydney Act 1989* and the

Masterplan including, without limitation, for learning and teaching, research, student campus accommodation, broader community education, student participation in extra curricular activities, social development and cultural and sporting activities.

- 4.2 The University acknowledges that a proposed lease would reserve rights to the public for pedestrian access through Callan Park on terms similar to the terms of public access through the University's Camperdown campus.
- 4.3 The parties acknowledge the University has a requirement that expansion of its activities must create a coherent campus environment.
- 4.4 The University would agree to permit Leichhardt Council to have use by Council or the public of the playing fields within Callan Park for organised sports, subject always to the University's reasonable requirements for use of the playing fields and provided that Leichhardt Council would accept responsibility for costs of any improvements required by it such as lighting, change rooms and security and for ensuring public liability insurance is obtained and for an equitable contribution to the maintenance of the playing fields and any such improvements.
- 4.5 The University would agree to negotiate with Leichhardt Council for construction of multi-purpose sporting fields including synthetic finishes.
- 4.6 The parties acknowledge that the proposed lease must:
 - (a) recognise and clearly articulate the University's right to use and develop the site in accordance with *The University of Sydney Act 1989 and the Callan Park Act 2002*;
 - (b) recognise and clearly articulate the University's right to sublease or licence discrete sites and buildings for uses associated with the University's educational use. Any such sublease, or licence, issued by the University for commercial uses that are not an integral part of the University's principle educational activities may be subject to commercial terms;
 - (c) agree and clearly articulate any commitments to protect the indigenous values of the site, in particular along the shoreline to Iron Cove; the natural and cultural landscape and the cultural heritage values of the site;
 - (d) agree and clearly articulate a commitment to public access to foreshore open space at all times.
- 4.7 The parties acknowledge that the proposed lease would contain performance specifications for occupation (including floorspace to be occupied for higher education purposes within an agreed period of time) and maintenance of Callan Park.

5. Masterplan

- 5.1 The Minister will appoint the Foreshore Authority to prepare a Masterplan for Callan Park as soon as practicable after the date of this Deed. Foreshore Authority will consult with the University in preparing the Master plan.
- 5.2 The parties acknowledge that in preparing the Masterplan, there will need to be an extensive consultation process involving, but not limited to, the University of Sydney; Leichhardt Council; the Central and South West Sydney Area Health Service; the Department of Health; the NSW Ambulance Service; various non-Government organisations with long to medium term tenancy aspirations; the Department of Planning including the Heritage Office; the member for Balmain and various community representatives covering a range of community interests.
- 5.3 In preparing a Masterplan for Callan Park, Foreshore Authority will have regard to the following:
- (a) existing leases of parts of Callan Park;
 - (b) the dedication of foreshore open space for public access at all times;
 - (c) encouragement of community access to Callan Park generally;
 - (d) preservation of the heritage significance of Callan Park and the buildings, other structures and gardens situated in Callan Park; and
 - (e) use of the site for higher education purposes.
- 5.4 In undertaking the preparation of a Masterplan for Callan Park, Foreshore Authority will at its cost and in consultation with the University undertake each of the following:
- (a) a building condition audit of all buildings and other structures situated within Callan Park - other than those currently leased to the University; and
 - (b) an audit of public infrastructure and public open space within Callan Park.

6. Legal Costs

Each party will pay its own legal costs in relation to this non-binding memorandum of understanding.

7. Governing law

This non-binding memorandum of understanding will be governed by and construed in accordance with the laws of the State of New South Wales.

8. Counterparts

This non-binding memorandum of understanding may consist of one or more counterpart copies. All counterparts of this non-binding memorandum of understanding when taken together constitute the one document.

9. Press Release

9.1 The parties agree:

- (a) To consult on the manner and timing of the public release of this MOU and/or details of any negotiations between the parties.

9.2 For the purposes of this non-binding memorandum of understanding, the relevant parties for contact are as follows:

(a) for the Minister:

[Insert contact] LEANNE COPPING

Telephone: (02) 9228 4700

Facsimile: (02) 9228 4711

Email: leanne.copping@sarkor.minister.nsw.gov.au

(b) for the University:

~~Professor~~ Mr Bob Kotic, Chief Operating Officer & Deputy Vice-Chancellor

Telephone: (02) 9351 2177

Facsimile: (02) 9036 9260

Email: bkotic@usyd.edu.au

(c) for Foreshore Authority:

Diana Talty, Executive Director, Major Projects

Telephone: (02) 9240 8574

Facsimile: (02) 9240 8877

Email: talty@shfa.nsw.gov.au

copy ok

Executed as a Deed.

SIGNED for and on behalf of
[MINISTER] by its authorised delegate
in the presence of:

Leanne Copping

Witness

LEANNE COPPING

Print Name

SIGNED for and on behalf of THE
UNIVERSITY OF SYDNEY by its
authorised delegate in the presence of:

Andrew Potter

Witness

ANDREW POTTER

Print Name

SIGNED for and on behalf of SYDNEY
HARBOUR FORESHORE
AUTHORITY by its authorised delegate
in the presence of:

Graeme Stevens

Witness

GRAEME STEVENS

Print Name

Frank Sartor

Authorised Delegate

FRANK SARTOR

Print Name

Gavin Brown

Authorised Delegate

GAVIN BROWN

Print Name

Robert D. Lang

Authorised Delegate

ROBERT D. LANG

Print Name

